Stan Hywet Hall & Gardens’ mission is to preserve and share our historic estate and serve as a resource for educational, cultural and recreational enrichment.
Dear Friends:

Stan Hywet Hall & Gardens stands as a proud testament to the passion and unwavering support of a community that recognizes the Estate’s intrinsic value as an historic treasure, and who work tirelessly in concert to uphold the gift of the Seiberling legacy.

In the same way that F.A. and Gertrude Seiberling so generously opened their home and welcomed the community, we are committed to honoring the way they lived, worked and believed. This commitment is reflected in our restated mission: “Sharing Our Legacy to Enrich Lives.”

We have evolved into an organization with greater clarity about the future of Stan Hywet and the path we are forging to ensure its place in the narrative of Northeast Ohio for generations to come. Early in the year, board and executive leadership, staff and volunteers came together to define not only our mission, but also our vision and values. We also confirmed who we are as an organization, our distinctive presence in the community and our obligations to preserve and to share history with future generations.

We focused first on the fundamentals, analyzing our current profile to confirm every aspect of our programming aligns with the Seiberling stories and yields a return on investment that brings value to our overall mission. We conducted surveys to ascertain our Members’ needs, preferences and desires, and we took a deeper look at our financial picture, restoring it to a position of soundness that would direct our path toward sustainability. The process was enlightening, and it ultimately set the stage for us to develop the Five-Year Strategic Plan that is now guiding our work.

Among the goals we committed to are enhancing our programming to appeal to families; streamlining our pricing to make access to Stan Hywet more compelling; creating greater opportunities to generate earned income; and programming the entire Estate, including the Manor House, Corbin Conservatory and the Gardens to attract a more diverse audience that will return to enjoy the Estate time and again.

Naturally our mission extends well beyond programming and events. Stan Hywet’s historic infrastructure requires constant attention and nurturing to retain its integrity, sustainability and relevance for the next 100 years and beyond. Among the highlights of 2010 was seeing the work led by Architectural Restoration and Renovation Consultants, Inc. (ARRC) come to life as we celebrated the completion and reopening of the JAPANESE GARDEN and WEST TERRACE for guests to enjoy. Restoration and preservation are core elements of our strategy to remain a healthy, strong and vibrant organization.

But even the strongest plan cannot stand in isolation and be successful. It also takes a talented staff with the right skills sets and experience, a productively-oriented organization structure, and consistent, highly valued involvement in decision-making and levels of authority to do the creative, strategic and practical work to execute a dynamic plan.

To meet this need we realigned our staff talent to support the organization, putting more resources into operations staff positions where the need for execution is greater, and leveraging the wealth of existing talent and expertise that continue to be the heart and soul of Stan Hywet Hall & Gardens. Additionally, we stabilized our financial system, implemented financial accountability throughout the management team and together we prepared a budget that represented these commitments.

Our staff and volunteers are working together as one team, building the future in accordance with our mission, vision and values, and moving forward with a common purpose to ensure our continuing strength and viability.

We are deeply grateful for our dedicated staff, volunteers and donors who contributed to a successful year.

Stephen L. Strayer
Chairman

Linda Conrad
President & Executive Director

STAN HYWET HALL & GARDENS 1
Year In Review

By every measure, 2010 at Stan Hywet Hall & Gardens was a busy, productive and powerfully transitional year. It was composed of a slate of public programs that benefitted from new enhancements, the evolution to a more empowered team of staff and volunteers, noteworthy progress on our restoration efforts and significant milestone achievements in nearly every department. Following are some of the highlights of the year, representing both behind-the-scenes accomplishments and public successes that drove the fulfillment of our mission.

Inspired Giving:

It takes a strong and wise community of supporters, including foundations, corporations, individuals, members, volunteers and service organizations to help us preserve, restore, protect and share the legacy of Stan Hywet Hall & Gardens. In a difficult economic climate, we are especially gratified by the generosity of those who made the Estate a beneficiary of their philanthropy in 2010. These friends of Stan Hywet help serve our mission in a variety of dimensions. Some gave us the means to inspire greater giving. Others made it possible for us to give something in return.

We are grateful to each and every one of our donors for all the ways they contributed to our success. Some were obvious, others more subtle, but every one of them was important.

The GAR Foundation and the Lehner Family Foundation each awarded challenge grants that were instrumental in our efforts to motivate increased giving to support the Annual Fund in 2010. The Lehner Family Foundation provided a challenge grant of $50,000 to encourage new and higher level giving, resulting in many new supporters and increased giving from current donors who responded to the challenge. As a result, the Annual Fund goal was surpassed with contributions totaling $337,000. A unique challenge from the GAR Foundation was met in 2010, which was designed to increase gifts for operations as well as endowment over two years. Grants totaling $300,000 were received from the GAR Foundation resulting in over $610,000 in endowment contributions in 2009 and 2010 that will provide income to protect and sustain investments in capital projects and programs long into the future.
Strategic Partnerships:

Stakeholders in Stan Hywet Hall & Gardens have responded positively to our pursuit of innovative ways to serve our community more efficiently while maintaining the highest quality of programming and seasonal events. Interorganizational collaboration was strengthened last year as we focused on the development of new partnerships and collaborated on opportunities of mutual benefit.

Inviting local businesses who share our values and mission to align with Stan Hywet in providing unique educational and cultural offerings will also continue to be a goal as we move forward. Initiating partnerships with local community and service organizations has added value to our board and staff development as well as new interest and value to our programming and exhibits.

Examples of strategic partnerships in 2010 include the continuation of our educational partnership with the University of Akron, which not only supports our internship program but also graduate program projects. We also engaged Leadership Akron, providing on-site access for events and meetings. For the third consecutive year, we worked with the Department of Justice to present an After School Program called SHOUT for at-risk children in three Akron Public Schools (APS). And we worked with the APS on a brand new initiative: a pilot curriculum, including on site project learning developed with Essex Elementary School educators. Based in our on-campus Reinberger Classroom, the program will launch in the 2011-2012 school year.

Our natural alliance with the arts and culture community has led to a longstanding relationship with Ohio Shakespeare Festival. In 2010 we revisited our agreement with the Company to strengthen the terms of our partnership, ensuring the return of Shakespeare At Stan Hywet and positioning both organizations to achieve the greatest return on our respective investments.
History Restored

Landscape architect Warren Manning’s clarity of vision for Stan Hywet is most evident in the West Terrace and the West Terrace Overlook. He placed the Manor House on an axis that affords a sweeping vista of the Cuyahoga Valley. From inside the Manor House, from the West Terrace, and from the West Terrace Overlook, the view is stunning.

Following two years of painstaking restoration, using architect Warren Manning’s original blueprints, Willard Seiberling’s numerous photographs, and salvage materials, the public was welcomed once again to enjoy the glorious vistas of the West Terrace, the Overlook and also the Japanese Garden, all of which were reopened in 2010. Funded by An Icon of the American Spirit Capital and Endowment Campaign, together with a grant from the Ohio Cultural Facilities Commission, the restoration of these essential features of the Estate was highly anticipated and appropriately celebrated.

The complicated restoration project included the West Terrace and its dramatic staircase, culminating with the Japanese Garden that Manning designed collaboratively with noted Japanese landscape designer T.R. Otsuka. The exquisitely complex miniature garden, restored to its original design for the first time since the 1920s, returned to public view one of the rare examples of a Japanese miniature landscape in the United States.

Stan Hywet Hall & Gardens can take immense pride in the professional recognition it receives for preservation and restoration achievements. Last year the Estate was honored for the work undertaken in three phases for the Storm Water Management Project. The Progress Through Preservation and Summit County Historical Society Architectural Heritage Award for Superior Preservation of an Historic Landscape was one of two awards received in 2010. The second honor, a Cleveland Chapter of The American Institute of Architects Merit Award, acknowledged Stan Hywet’s ‘achievement of excellence in architectural design.’ These are peer to peer honors that Stan Hywet’s donors, members and volunteers help to make possible.

Thanks to a generous grant from the Orr Family Foundation, work to restore the Estate’s beloved Half Moon Bridge, began last year. It will soon provide another beautiful access route to, from and around the area of the Lagoon, Pleasure Drive and the Japanese Garden when it is completed in June 2011.

Our guests will also enjoy the latest addition to The Corbin Conservatory. Funding from The Mary S. and David C. Corbin Foundation made it possible to replicate the Conservatory in 2004. In a continuing commitment to this historic structure, another generous grant was awarded last year by The Corbin Foundation. This latest support makes it possible to replace less effective evaporative (swamp) coolers with more efficient new air conditioning units. Their installation in June 2011 will provide a pleasant environmental experience for our guests, regardless of the temperature and humidity outside.
An Icon of the
American Spirit
Capital and
Endowment Campaign

This campaign ensured Stan Hywet’s stature as a nationally recognized historic estate museum, as a distinctive historic institution in Akron and the region, and as a place that is relevant and inspiring to all who visit. Upon completion, every major garden, significant landscape feature, and original building will be fully restored.

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Aeolian Pipe Organ Restoration

Gifts to the Aeolian Organ restoration fund provided for the complete restoration of this magnificent 1915 instrument—the first ever installed in a private home in Ohio. We acknowledge these generous donors for their role in helping to bring music back to the Manor House.

The Reinberger Foundation
Dr. and Mrs. C. M. Shearer
Ken Yaniglos

West Terrace and Overlook

Gifts for the West Terrace and Overlook provided for restoration of this dramatic landscape feature designed by Warren Manning.

Ohio Cultural Facilities Commission

General Endowment

Stan Hywet’s endowment allows the institution to foster excellence in education and public programming, preservation and restoration, and to remain a cultural leader in northeast Ohio.

Anonymous (14)
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English Garden Endowment

This fund supports the famed Walled English Garden designed by Ellen Biddle Shipman.

Mr. and Mrs. W. Stuver Parry

Manor House Preservation Endowment

Restoration efforts have preserved much in the Manor House, but historic structures and museum objects require ongoing conservation, cleaning, repair, and restoration.

Harriet D. Chapman
Annual Fund

These valued stakeholders contribute to the Annual Fund. Their generosity provides ongoing operating support which enables Stan Hywet to fulfill its mission and touch thousands of lives in meaningful and memorable ways each season.

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The Seiberling Society annually honors the vision of individuals who have remembered Stan Hywet in their wills or estate plans, through a bequest, charitable gift annuity, charitable trust, life insurance or an IRA.

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- Mr. and Mrs. Samir G. Gibara
- Mr. and Mrs. Ronald D. Glosser
- Mr. and Mrs. George William Grieves
- Keith* and Eleanor Haag
- Kenneth Hahn
- Mr. and Mrs. John Haney
- Marjorie Hartz
- Mr. and Mrs. Steven Hoot
- Mr. and Mrs. Glenn D. Hughes
- Richard* and Elisabeth* Hurley
- Beth A. Kartarius
- Mr. and Mrs. Bryan L. Kinnamon
- Mrs. C. Landon Knight
- Ruth A. Marrone
- Margaret E. Andreeff Matejkovic
- Madeline F. Milford
- Vivian B. Mills
- Ginger Moline
- Marie L. Morgan
- Mr. and Mrs. David Murray
- Charles and Ilene Parke
- George* and Janice Parry
- Mr. and Mrs. W. Stuver Parry
- Ruth S. Pflueger
- Roger and Judy Read
- Mr. and Mrs. Gale R. Urda
- John E. Wilkinson
- ∗Deceased

Legacy Gifts

These gifts are the result of generous and thoughtful estate planning by individuals who chose to give back to the community by remembering Stan Hywet in their wills or estate plans, through a bequest, charitable gift annuity, charitable trust, life insurance or an IRA.

- Buckingham, Doolittle & Burroughs Endowment
- Estate of James L. Fisher, III
- H. S. Miller Trust
- Ruth S. Pflueger Endowment

Sponsorships

These sponsors enable Stan Hywet to provide meaningful and engaging programs for public education and enjoyment.

- The Billow Company
- Evans Insurance Agency
- FirstEnergy Foundation
- Glenbeigh Hospital & Outpatient Centers
- The Howland Memorial Fund
- The Margaret Clark Morgan Foundation

A generous bequest was received from the Estate of James L. Fisher in 2010 to support Stan Hywet Hall & Gardens. Both Jim and his wife Nancy Fisher were dedicated volunteers at Stan Hywet with Jim sharing his legal expertise as a member of the Associate Board of the Foundation.
Richard and Elisabeth Hurley were strong supporters of Stan Hywet over the years, establishing a total of eight charitable gift annuities. These instruments provided a generous legacy gift in 2010 to support Stan Hywet Hall & Gardens. Dick served on the Board of Directors from 2005 – 2007 and assisted with raising support for capital and endowment needs.

Project Support and Underwriting

These funders provide support for a variety of special needs and projects including educational programs, restoration efforts and equipment.

- Shelli Ainsworth
- Kenneth L. Calhoun Charitable Trust, KeyBank, Trustee
- Harriet D. Chapman
- The Mary S. and David C. Corbin Foundation
- John A. McAlonan Fund of The Akron Community Foundation
- Pepsi Cola
- The Sisler McFawn Foundation
- Mr. and Mrs. Bill Sorboro
- U.S. Department of Justice

Gifts In Kind

These gifts of non-financial support help to offset operating expenses. We are grateful to the following individuals, corporations and organizations who have supported Stan Hywet in this unique way.

- Mr. and Mrs. Oscar Comstock
- Mr. Charles Hanak
- Dave and Carol Landis
- Ms. Linda Muffet
- Mr. Dave Roman
- Dr. and Mrs. John K. Ryans, Jr.
- Mr. Eric M. Tranter
- Carol and Ed Weber

Matching Gifts

The following corporations support their employees’ philanthropic giving by providing Stan Hywet with matching corporate gifts.

- Bank of America Matching Gift Program
- The Boeing Gift Matching Program
- BP Matching Fund Programs
- Dominion Foundation
- FirstEnergy Foundation
- IBM Matching Grants Program
- Key Foundation Matching Gifts Program
- Merrill Lynch & Co. Foundation, Inc.
- NACCO Industries, Inc.
- Nordson Corporation
- PNC Foundation
- The Prudential Foundation Matching Gifts Program
The 15th Annual
Midsummer Night’s Gala

This signature event provides significant funding to benefit Stan Hywet. The following individuals and companies generously supported the 2010 Gala.

Judge John R. Adams
Mr. and Mrs. Hamilton Amer
Apple Growth Partners
Mr. and Mrs. Bruce S. Bailey
Mr. and Mrs. Thomas Baugh
Dr. and Mrs. Ed Buehrle
Mr. and Mrs. David George
Dr. and Mrs. Sam Ghoubrial
Salma and Sam Gibara
GOJO Industries, Inc.
The Goodyear Tire & Rubber Company
Mr. and Mrs. William B. Gore
Mr. and Mrs. Tom Green
Bill and Lynda Grieves
Mr. Tom Grode and Ms. Carrie Stover
Mr. and Mrs. Mark Gronowski
Mr. John Guran
Mrs. Joyce Hamaker
Mr. and Mrs. Michael H. Hardman
Mr. and Mrs. Richard H. Harris, III
Hitchcock Fleming & Associates, Inc.
Otis and Kathy Hower
Mr. Chris Steineck and Mr. Todd Huckabone
Mr. and Mrs. Paul Hummel
Mr. and Mrs. Brinton L. Hyde
Dr. and Mrs. Vincent H. Johnson, Jr.
Beth A. Kartarius
Mr. Christopher Kascak and Ms. Julianna Kascak
Dr. and Mrs. Keith Kaufman
Richard and Pat Kemph

(Continued)
Mr. and Mrs. Fuad Khayyat
Dr. and Mrs. Hassan Khayyat
Dr. and Mrs. David R. Kimberly
Dr. and Mrs. Raymond D. Kimberly
Bryan and Susan Kinnamon
Mrs. C. Landon Knight
Mr. and Mrs. Andrew Knoll
Mr. and Mrs. Thomas G. Knoll
Mr. and Mrs. Rodney Kough
Ms. Karen M. Krino
Dr. and Mrs. Cyril F. Kruse
Mr. and Mrs. T. J. Kukk
Mr. and Mrs. Robert Leggett
The Lehner Family Foundation
Mr. Thomas L. Lehuty
Mr. and Mrs. Jeff Leonard
Mr. and Mrs. Aaron Lepp
Dr. and Mrs. Phillip Lewandowski
Mr. and Mrs. Philip A. Lloyd, II
Dr. and Mrs. Lawrence Lohman
Mr. and Mrs. A. H. Mabry
Dr. Hassan Malik and
Dr. Margaret Rhee
Marsh USA Inc.
Dr. and Mrs. Edward T. Marshall, Jr.
Mr. and Mrs. Tucker H. Marshall
Mr. and Mrs. James M. Mather
Mr. and Mrs. Ben Mathews
Mr. and Mrs. James P. McCready
Mr. and Mrs. Greg McDermott
Mr. and Mrs. Arthur McGinnes
Mr. and Mrs. Matthew McGinnes
Mr. and Mrs. David McIlvaine
McKinsey & Company, Inc.
Robert and Pamela McMillen
Meaden & Moore, Ltd.
Mr. and Mrs. Jay Morosckak
Mr. and Mrs. Joe Morris
Mr. and Mrs. David Murray
Barbie Ball Musci
Mr. and Mrs. Theodore Myer
Myers Industries, Inc.
Laura and R. J. Nemer
Mr. and Mrs. David M. Nix
Dr. and Mrs. Mark Obernesser
Mr. and Mrs. Brendan O’Connor
Oswald Companies
Mr. and Mrs. John T. Palmer
Mr. and Mrs. Anthony Parsson
Mrs. Janise B. Parry
Nancy and Stu Parry
Dr. and Mrs. Richard D. Patterson, Jr.
Jim and Leslie Pickard
Mr. and Mrs. James M. Pier, Jr.
Mr. and Mrs. Guy L. Pipitone
PNC Bank
Mr. and Mrs. Larry Porcellato
Ms. Jane Prem
Mrs. Jean B. Preston
Dr. and Mrs. Luis M. Proenza
Roger and Judy Read
Patrick and Nancy Reymann
Lou and Arlene Ritenour
Roetzel & Andress LPA
Mr. Michael E. Roetzel
Bud and Susie Rogers
Mr. James Rossman and
Ms. Mary E. Egan
Ms. Laurie Morgan Schrank
Ed and Roberta Searle
Mr. and Mrs. Steven Shechter
Mr. and Mrs. Timothy Sheeler
Dr. and Mrs. Scott F. Shew
Mr. and Mrs. William H. Silver
Mr. and Mrs. Walton A. Silver
Mr. and Mrs. Brian Slesnick
Dr. and Mrs. Philip C. Smith
Mr. and Mrs. Michael Smith
Mr. Michael J. Smith and
Ms. Jill Penrose
Dr. and Mrs. Robert E. Smith
Mr. and Mrs. Richey Smith
Emily and Richard Smucker
Southwest General Health Center
Dr. and Mrs. Kevin Spear
Mr. and Mrs. Blake Squires
SS&G Financial Services, Inc.
Mr. and Mrs. R. Thomas Stanton
Mr. and Mrs. Theodore Stathopoulos
Mr. F. William Steere
Ms. Angela Strach-Gotthardt
and Mr. Jeff Gotthardt
Swagelok Company
Mr. and Mrs. Donzell S. Taylor
Mr. Matthew Tedrow
Mr. and Mrs. Paul Testa
The House of LaRose, Inc.
Mr. and Mrs. Christopher Tipping
Mr. and Mrs. Kyle Tipton
Mr. and Mrs. Alan Tobin
Thomas and Jennifer Towell
Mr. and Mrs. Scott S. Tremelin
The University of Akron
Ms. Donna M. Valentine
Mr. and Mrs. Howard Walker, III
Mr. and Mrs. Robert Walker
Mr. Kevin Walsh and
Dr. Michele Walsh
Wells Fargo Commercial Bank
Mr. and Mrs. Gifford J. Wells
Mr. and Mrs. R. Mark Wernig
Holly and Steve Wilt
Michael and Janice Wojno
Tributes and Memorials

Many friends of Stan Hywet remember special people in their lives by making gifts in their memory or honor.

In honor of Mr. and Mrs. Scott A. Abell’s marriage
Roger and Judy Read

In honor of Ginny Black
Mr. and Mrs. Walter A. Hansen

In honor of Frances Buchholzer
Barton Realty Company
(Bob, Millie, Carlene, Dennis, Rita, John, and Linda)

In memory of Linda J. Calsing
Harry R. Calsing

In memory of John D. and Mary Seiberling Chapman
Harriet D. Chapman

In memory of Patty Lee Cohill
Harriet D. Chapman

In memory of Jack Craine
Mr. and Mrs. Joe Brejcha
Buckeye Container Company
Buckeye Corrugated, Inc.
Mr. and Mrs. Robert Butterfield
Honey D. Douglas
Kathleen J. Gannon
Maude A. Griffith
Ginny Kendig
John and Barbara Schlosser
Carol and Steve Singerman
Barbara and Carl Smeller
Carol Weber
Helen Weber

In memory of Frances M. Crawford
Dick and Rosemary Brady
Ginny and Bob Krantz

In memory of Jack Creasey
Janet Rohrich

In memory of Charles Deitle
Janet Rohrich

In memory of Dorothy Draper
Winifred M. Fograscher
Kathleen Ramsier
Meredith Jo Tavernaris

In memory of Judy Feezor
Phyllis West

In honor of Maude A. Griffith
Women’s Auxiliary Executive Board

In memory of Josephine Harvey
Mr. and Mrs. Mark Harvey

In memory of Mary A. Jewett
Pam Williams

In memory of Marie A. Koehler
Betty and Ozzie Comstock

In memory of Phyllis J. Lerch
Mary E. Bezbatchenko
Hope Everhart
Barbara Foster
Ethel S. Fox
Catherine A. Herald
Ann C. Hubiak
Stan Hywet Garden Committee
Ted Steele

In memory of Margaret Manton
Saalfield Albrecht
Cynthia Albrecht Durham
(Continued)

The GAR Foundation provided additional support for the endowment of Stan Hywet Hall and Gardens in 2010 with generous challenge gifts totaling $300,000. The creative terms of these endowment gifts were instrumental in encouraging donors to direct their gifts to the endowment as well as to Stan Hywet’s Annual Fund, which is crucial to the day to day operations of the Estate.
Stan Hywet Hall & Gardens is the recipient of a generous charitable trust originally established by Robert S. Pflueger as a memorial to his mother, Ruth S. Pflueger. As a result of the trust, a partial distribution was received in 2010 in the name of The Ruth S. Pflueger Fund. Totaling $980,000, the gift was made to support the endowment of Stan Hywet Hall & Gardens. The income produced from the endowment will be used to further our mission and ensure that we maintain the educational, recreational and inspirational programs and events that thousands of members and guests enjoy each year.
# Financial Statements

Stan Hywet Hall & Gardens, Inc., Stan Hywet Hall & Gardens Foundation and Architectural Restoration & Renovation Consultants, Inc.

## Consolidated Schedule of Support and Revenue and Expenses

**For The Years Ending December 31**

### SUPPORT AND REVENUE

<table>
<thead>
<tr>
<th>Contributions:</th>
<th>2010</th>
<th>2009</th>
</tr>
</thead>
<tbody>
<tr>
<td>Donations</td>
<td>$1,449,565</td>
<td>$401,454</td>
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<tr>
<td>Foundation grants</td>
<td>525,005</td>
<td>447,779</td>
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<tr>
<td><strong>Total contributions</strong></td>
<td>1,974,570</td>
<td>849,233</td>
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<tr>
<td>Public program sponsorship</td>
<td>102,550</td>
<td>123,664</td>
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<tr>
<td>Memberships</td>
<td>191,709</td>
<td>206,310</td>
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<tr>
<td>Tour operations</td>
<td>309,845</td>
<td>326,159</td>
</tr>
<tr>
<td>Museum Store and Carriage House Café</td>
<td>300,755</td>
<td>246,911</td>
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<tr>
<td>Public programs</td>
<td>713,336</td>
<td>668,191</td>
</tr>
<tr>
<td>Rentals and food service income</td>
<td>550,241</td>
<td>408,664</td>
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<tr>
<td>Oil and gas income</td>
<td>396,018</td>
<td>348,978</td>
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<tr>
<td>Investment and interest income</td>
<td>2,410,458</td>
<td>3,602,789</td>
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<tr>
<td><strong>Net sales</strong></td>
<td>23,350</td>
<td>38,677</td>
</tr>
<tr>
<td><strong>Total support and revenue</strong></td>
<td>6,972,832</td>
<td>6,819,576</td>
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</tbody>
</table>

### EXPENSES

<table>
<thead>
<tr>
<th>Expenses:</th>
<th>2010</th>
<th>2009</th>
</tr>
</thead>
<tbody>
<tr>
<td>Tours operations</td>
<td>187,354</td>
<td>92,097</td>
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<tr>
<td>Public programs</td>
<td>265,793</td>
<td>339,539</td>
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<tr>
<td>Educational programs</td>
<td>48,259</td>
<td>46,774</td>
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<tr>
<td>Volunteer management</td>
<td>42,697</td>
<td>54,658</td>
</tr>
<tr>
<td>Facilities, maintenance and security:</td>
<td></td>
<td></td>
</tr>
<tr>
<td>General facilities, maintenance and security</td>
<td>786,516</td>
<td>1,147,864</td>
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<tr>
<td>Ground Water Restoration Phase III</td>
<td>814,000</td>
<td>1,357,798</td>
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<tr>
<td>Other projects</td>
<td>302,053</td>
<td>377,755</td>
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<tr>
<td><strong>Total facilities, maintenance and security</strong></td>
<td>1,902,569</td>
<td>2,883,417</td>
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<tr>
<td>Guest services</td>
<td>172,688</td>
<td>148,573</td>
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<tr>
<td>Horticulture and greenhouse</td>
<td>323,548</td>
<td>317,771</td>
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<tr>
<td>Curatorial</td>
<td>113,019</td>
<td>124,193</td>
</tr>
<tr>
<td>Membership</td>
<td>67,462</td>
<td>67,933</td>
</tr>
<tr>
<td>Management and general</td>
<td>969,286</td>
<td>809,306</td>
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<tr>
<td>Rentals and food service</td>
<td>359,904</td>
<td>267,156</td>
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<tr>
<td>Museum Store and Carriage House Café</td>
<td>249,680</td>
<td>192,464</td>
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<tr>
<td>Marketing</td>
<td>311,345</td>
<td>244,665</td>
</tr>
<tr>
<td>Cost of sales</td>
<td>17,229</td>
<td>25,504</td>
</tr>
<tr>
<td>Fundraising</td>
<td>304,355</td>
<td>436,139</td>
</tr>
<tr>
<td>Miscellaneous, net</td>
<td>13,649</td>
<td>(21,708)</td>
</tr>
<tr>
<td><strong>Total expenses</strong></td>
<td>5,348,837</td>
<td>6,028,481</td>
</tr>
</tbody>
</table>

### Increase in net assets

| Increase in net assets              | $1,623,995 | $791,095 |

Increase (decrease) in unrestricted net assets from operations

| Increase (decrease) in unrestricted net assets from operations | $213,339 | (35,035) |

---

*An independent certified public accounting firm audited the financial statements of Stan Hywet Hall & Gardens, Inc. (Stan Hywet), Stan Hywet Hall & Gardens Foundation (the Foundation), and Architectural Restoration & Renovation Consultants, Inc. (ARRC) for the years ended December 31, 2010 and 2009. An audit in accordance with generally accepted accounting standards includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. It also includes assessing the accounting principles used and significant estimates made by management.*

Stan Hywet is exempt from federal income tax under Section 501(c)(3) of the Internal Revenue Code (IRC) except for net revenues generated from oil and gas operations, Carriage House Café, and catering services, which are subject to income tax under Section 511(a) of the IRC.
### Consolidated Schedule of Assets, Liabilities, and Net Assets/Stockholder's Deficit

#### For The Years Ending December 31

<table>
<thead>
<tr>
<th></th>
<th>2010</th>
<th>2009</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>ASSETS</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Cash and cash equivalents</td>
<td>$640,765</td>
<td>$973,427</td>
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<tr>
<td>Accounts receivable</td>
<td>219,560</td>
<td>184,537</td>
</tr>
<tr>
<td>Inventories</td>
<td>60,812</td>
<td>29,371</td>
</tr>
<tr>
<td>Prepaid expenses</td>
<td>70,609</td>
<td>72,504</td>
</tr>
<tr>
<td>Property and equipment, net</td>
<td>4,114,613</td>
<td>4,113,928</td>
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<tr>
<td>Pledges receivable</td>
<td>1,414,512</td>
<td>2,604,451</td>
</tr>
<tr>
<td>Investments</td>
<td>19,083,374</td>
<td>17,056,809</td>
</tr>
<tr>
<td>Beneficial interest in perpetual trust</td>
<td>3,521,807</td>
<td>3,391,294</td>
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<tr>
<td>Computer software, net</td>
<td>81,437</td>
<td>27,260</td>
</tr>
<tr>
<td>Deferred tax asset, net</td>
<td>2,604</td>
<td>22,774</td>
</tr>
<tr>
<td><strong>TOTAL ASSETS</strong></td>
<td>$29,209,793</td>
<td>$28,476,355</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th></th>
<th>2010</th>
<th>2009</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>LIABILITIES</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Line of credit</td>
<td>152,622</td>
<td>988,000</td>
</tr>
<tr>
<td>Accounts payable</td>
<td>158,943</td>
<td>277,524</td>
</tr>
<tr>
<td>Accrued liabilities</td>
<td>132,502</td>
<td>122,055</td>
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<tr>
<td>Taxes payable</td>
<td>32,118</td>
<td>37,798</td>
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<tr>
<td>Deferred revenue</td>
<td>185,574</td>
<td>176,623</td>
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<tr>
<td>Notes payable</td>
<td>71,296</td>
<td>58,540</td>
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<tr>
<td>Capital lease obligations</td>
<td>3,212</td>
<td>2,190</td>
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<tr>
<td>Deferred compensation</td>
<td>54,378</td>
<td>54,610</td>
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<tr>
<td>Charitable annuity obligations</td>
<td>56,858</td>
<td>82,658</td>
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<tr>
<td><strong>TOTAL LIABILITIES</strong></td>
<td>847,503</td>
<td>1,799,998</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th></th>
<th>2010</th>
<th>2009</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>NET ASSETS/STOCKHOLDER’S DEFICIT</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Unrestricted</td>
<td>15,082,871</td>
<td>13,231,401</td>
</tr>
<tr>
<td>Temporarily restricted</td>
<td>2,299,702</td>
<td>3,732,962</td>
</tr>
<tr>
<td>Permanently restricted</td>
<td>11,043,584</td>
<td>9,858,660</td>
</tr>
<tr>
<td><strong>TOTAL NET ASSETS/STOCKHOLDER’S DEFICIT</strong></td>
<td>28,426,157</td>
<td>26,823,023</td>
</tr>
<tr>
<td>Stockholder's deficit</td>
<td>(63,867)</td>
<td>(146,666)</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th></th>
<th>2010</th>
<th>2009</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>TOTAL LIABILITIES AND NET ASSETS/STOCKHOLDER’S DEFICIT</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>TOTAL LIABILITIES AND NET ASSETS/STOCKHOLDER’S DEFICIT</strong></td>
<td>$29,209,793</td>
<td>$28,476,355</td>
</tr>
</tbody>
</table>
Stan Hywet Hall & Gardens is the former estate of F.A. and Gertrude Seiberling. Mrs. Seiberling co-founded The Goodyear Tire & Rubber Company in 1898 and the Seiberling Rubber Company in 1921, positioning Akron, Ohio as the “Rubber Capital of the World.” In 1957, in keeping with the couple’s true spirit, the Seiberling heirs transferred ownership of Stan Hywet to a non-profit entity so that the public could benefit from the cultural, educational, and inspirational riches of the family home for years to come.

Stan Hywet Hall & Gardens is dedicated to the preservation, restoration, and interpretation of the F.A. Seiberling family legacy.